

**Rate Study Funding  
10-Year  
Capital Improvement  
Projects**

**Table A-1: Allocated Water Capital Improvement Program-O&M Base**

O&M%	Growth%	Project	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	Total
100%	0%	Water Emergency Reserve	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$3,000,000
100%	0%	Annual Water Line Replacement-2 Mile	\$2,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$31,000,000
100%	0%	Annual Meter Replacement-15 yr cycle	\$300,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$3,900,000
100%	0%	Meter Replacement-Catch up		\$450,000	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$900,000
100%	0%	AMR Meter Fixed Network		\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
100%	0%	Water Vault/PRV Replacement Program	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,350,000
100%	0%	Rio Flood Control Project 1	\$0	\$500,000	\$50,000	\$50,000	\$400,000	\$125,000	\$125,000	\$150,000	\$200,000	\$150,000	\$1,750,000
100%	0%	LM WTP - Electrical Svc Upgrades-Replace xfmr	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
100%	0%	Railroad Springs # 1 Tank Rehabilitation		\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
100%	0%	LM Raw Water Pump Station							\$120,000	\$240,000	\$240,000		\$600,000
50%	50%	LM WTP - Sedimentation Basins		\$400,000	\$800,000	\$800,000							\$2,000,000
50%	50%	LM WTP - Flocculation Basins		\$640,000	\$640,000								\$1,280,000
100%	0%	Lake Mary WTP Land Acquisition from FS		\$1,400,000									\$1,400,000
50%	50%	Switzer Canyon/RFP Transmission WL		\$150,000	\$1,000,000	\$150,000	\$1,050,000	\$150,000	\$1,050,000				\$3,550,000
70%	30%	Rate Study-every 3 years				\$150,000			\$150,000				\$450,000
100%	0%	Fox Glenn Well Energy Efficiency Upgrade				\$137,500						\$150,000	\$137,500
100%	0%	WM Clarifier				\$134,000	\$268,000	\$268,000					\$670,000
50%	50%	Water System Master Plan-Every 5 yrs				\$150,000					\$150,000		\$300,000
30%	70%	Pine Del Waterline upsizing								\$100,000	\$950,000		\$1,050,000
100%	0%	Lake Mary Watershed FWPP Maintenance										\$100,000	\$100,000
<b>Subtotal Water Projects to be included in Rate and Fee Study</b>			<b>\$3,100,000</b>	<b>\$7,940,000</b>	<b>\$7,290,000</b>	<b>\$5,621,500</b>	<b>\$5,768,000</b>	<b>\$4,593,000</b>	<b>\$5,495,000</b>	<b>\$4,540,000</b>	<b>\$5,590,000</b>	<b>\$4,450,000</b>	<b>\$ 54,387,500</b>

1. Rio de Flag Flood Control Project is allocated to the Water and Sewer Systems (50% Water and 50% Sewer).  
2. Red Gap Ranch water resources based on 12,000 acre feet per year

Source: City of Flagstaff

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**Table A-2: Water Capital Improvement Program Allocated to New Growth-Capacity Fee Base**

O&M%	Growth %	Project	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	Total
0%	100%	Hydrologic Study for new wells	\$250,000										\$250,000
0%	100%	New Well and Pumphouse		\$3,000,000		\$3,000,000		\$3,000,000		\$3,000,000		\$3,000,000	\$15,000,000
50%	50%	LM WTP - Sedimentation Basins		\$200,000	\$400,000	\$400,000							\$1,000,000
50%	50%	LM WTP - Flocculation Basins		\$320,000	\$320,000								\$640,000
50%	50%	Switzer Canyon/RFP Transmission WL		\$75,000	\$500,000	\$75,000	\$525,000	\$75,000	\$525,000				\$1,775,000
70%	30%	Rate Study-every 3 years			\$45,000			\$45,000				\$150,000	\$240,000
50%	50%	Water System Master Plan-Every 5 yrs				\$75,000					\$75,000		\$150,000
0%	100%	Fort Tuthill Waterline Loop -Phase 2					\$525,600	\$1,051,200	\$1,051,200				\$2,628,000
0%	100%	JW Powell Waterline Oversizing						\$2,085,000					\$2,085,000
30%	70%	Pine Del Waterline upsizing								\$70,000	\$665,000		\$735,000
0%	100%	Cheshire Tank Expansion-Upgrade Zone A								\$700,000			\$700,000
0%	100%	Railroad Springs #3 Storage tank 1 MG									\$300,000	\$1,200,000	\$1,500,000
0%	100%	Red Gap Ranch Well Completion, pump testing,sizing			\$750,000	\$1,500,000	\$1,500,000						\$3,750,000
0%	100%	Red Gap Ranch NEPA Environmental Impact Study				\$416,667	\$833,333	\$833,333	\$416,667				\$2,500,000
0%	100%	Red Gap Ranch Water Quality Study			\$200,000	\$200,000							\$400,000
0%	100%	Red Gap Ranch ROW Acquisition Segments 1-3					\$880,000	\$880,000	\$440,000				\$2,200,000
0%	100%	Red Gap Ranch ROW Survey and Mapping					\$150,000						\$150,000
0%	100%	Red Gap Ranch Geotechnical Investigation							\$450,000	\$50,000			\$500,000
0%	100%	Red Gap Ranch Well Field Piping Design								\$250,000	\$250,000		\$500,000
0%	100%	Red Gap Ranch Pump Station Design								\$270,000	\$540,000	\$540,000	\$1,350,000
0%	100%	Red Gap Ranch Water Treatment Plant Design								\$366,667	\$366,667	\$366,667	\$1,100,000
			\$0										
<b>Subtotal Water Projects to be included in Capacity Fees</b>			\$250,000	\$3,595,000	\$2,215,000	\$5,666,667	\$4,413,933	\$7,969,533	\$2,882,867	\$4,706,667	\$2,196,667	\$5,256,667	\$39,153,000

1. Red Gap Ranch water resources based on 12,000 acre feet per year

**Table A-3: Water Capital Improvement Program Allocated to New Growth-Capacity Fee Option 1 Red Gap Pump station Design added**

O&M%	Growth %	Project	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	Total
0%	100%	Red Gap Ranch Pipeline/Pump Station Design							\$1,045,000	\$3,135,000	\$3,135,000	\$3,135,000	\$10,450,000
			\$0										
<b>Subtotal Water Projects to be included in Capacity Fees</b>			\$0	\$0	\$0	\$0	\$0	\$0	\$1,045,000	\$3,135,000	\$3,135,000	\$3,135,000	\$10,450,000

1. Red Gap Ranch water resources based on 12,000 acre feet per year

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**Table A-4: Allocated Wastewater Capital Improvement Program-O&M Base**

Growth		ID #	Project	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	Total
O&M%	%													
100%	0%		Annual Sewer Replacement Program (One Mile per year)	\$ 1,300,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 13,900,000
60%	40%		Flagstaff Interceptor Improvements -25%	\$ -	\$ -	\$ 600,000	\$ 600,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
100%	0%		Rio Flood Control Project-Sewer Relocations	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,800,000
20%	80%		East Industrial (near North Park Drive)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 290,000	\$ -	\$ -	\$ -	\$ 290,000
20%	80%		Sunnyside Trunk Upsizing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ 65,000
20%	80%		South Milton Road (at West University Avenue)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 170,000	\$ -	\$ -	\$ -	\$ 170,000
20%	80%		Ponderosa Parkway - McMillan Mesa	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 62,000	\$ 62,000
20%	80%		East Railhead (near North Dodge Avenue)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,000	\$ 79,000
100%	0%		Rio WRP-UV System Replacement	\$ 700,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
100%	0%		WWTP Blower Replacements-Energy Efficiency	\$ 600,000	\$ 650,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
20%	80%		Wildcat Septage and Grease Station	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
100%	0%		Wildcat WWTP-Carbon storage and feed system, Micro C addition	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
70%	30%		Wildcat WWTP-Develop Solids Handling Plan	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
			Wildcat WWTP-Repair Digester #2, Cover, and piping and coating repairs per inspection, view port	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
100%	0%		Wildcat WWTP-Permanent Solids Disposal Equipment	\$ -	\$ -	\$ 886,000	\$ 1,772,000	\$ 1,772,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,430,000
30%	70%		Wildcat WWTP- Third Digester and Replace Heat Recovery System	\$ -	\$ -	\$ -	\$ -	\$ 662,000	\$ 1,324,000	\$ 1,324,000	\$ -	\$ -	\$ -	\$ 3,310,000
			Wildcat WWTP-VFD and Pump Replacements for Primary Effluent, Secondary Effluent, and FCC Pump Stations	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
50%	50%		Sewer System Master Plan	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 300,000
100%	0%		Sewer Emergency Reserve	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 3,000,000
<b>Subtotal Sewer Projects to be included in Rate and Fee Study</b>				\$ 3,140,000	\$ 3,350,000	\$ 3,736,000	\$ 4,222,000	\$ 5,334,000	\$ 3,324,000	\$ 3,849,000	\$ 2,000,000	\$ 2,150,000	\$ 2,141,000	\$ 33,246,000

1. Rio de Flag Flood Control Project is allocated to the Water and Sewer Systems (50% Water and 50% Sewer).

G=Growth O & M=Operations & Maintenance

Source: City of Flagstaff

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**Table A-5: Wastewater Capital Improvement Program Allocated to New Growth-Base Capacity Fees**

Growth			FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	Total
O&M%	%	ID # Project											
60%	40%	Flagstaff Interceptor (CCC to Wildcat Hills WWTP)			\$ 400,000	\$ 400,000	\$ 400,000					\$	1,200,000
		West-side Interceptor Improvements											
0%	100%	Replace 8" Bottleneck on Thompson								\$500,000		\$	500,000
20%	80%	East Industrial (near North Park Drive)							\$232,000			\$	232,000
20%	80%	Sunnyside							\$52,000			\$	52,000
20%	80%	South Milton Road (at West University Avenue)							\$136,000			\$	136,000
		Westside Route 66 - (Developer - Aspen Heights)									\$730,000	\$730,000	\$ 1,460,000
20%	80%	Ponderosa Parkway - McMillan Mesa										\$49,600	\$ 49,600
20%	80%	East Railhead (near North Dodge Avenue)										\$63,200	\$ 63,200
0%	100%	Westside-WL Gore Sewerline Oversizing								\$553,691	\$553,691	\$	1,107,382
0%	100%	Fort Tuthill Sewerline Oversizing						\$760,000				\$	760,000
20%	80%	Wildcat Septage and Grease Station	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
70%	30%	Wildcat WWTP-Develop Solids Handling Plan		\$90,000									\$ 90,000
70%	30%	Wildcat WWTP-Permanent Solids Disposal Equipment			\$531,600	\$531,600	\$265,800						\$ 1,329,000
30%	70%	Wildcat WWTP- Third Digester					\$463,400	\$926,800	\$926,800				\$ 2,317,000
50%	50%	Sewer System Master Plan				\$75,000					\$75,000		\$ 150,000
												\$	-
Sewer Projects to be included in Capacity Fees			\$ 160,000	\$ 90,000	\$ 931,600	\$ 1,006,600	\$ 1,129,200	\$ 1,686,800	\$ 1,346,800	\$ 1,053,691	\$ 1,358,691	\$ 842,800	\$ 9,606,182

G=Growth Related Costs only

Source: City of Flagstaff

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**Table A-6: Allocated Reclaimed Water Capital Improvement Program**

O&M%	Growth%	ID #	Project	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	Total
50%	50%		Reclaim System Improvement-8" Bottleneck	\$ -	\$ -	\$ 700,000	\$ 700,000	\$ -			\$ -	\$ -	\$ -	\$ 1,400,000
50%	50%		Juniper Point 1400 ft. of 12" diameter RW pipeline	\$ -	\$ -	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 210,000
50%	50%		Juniper Point Loop 2nd Connection 2000 ft. 12" diameter RW pipelin	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ 310,000
100%	0%		Reclaim Master Plan <sup>1</sup>			\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 100,000
80%	20%		Reclaim Storage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000
100%	0%		Reclaim Water line Loop-Continental Phase 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000
<b>Subtotal Reclaimed Projects to be included in Rate and Fee Study</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ 910,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ 310,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 2,000,000</b>	<b>\$ 1,500,000</b>	<b>\$ 5,520,000</b>

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**Table A-7: Allocated Stormwater Capital Improvement Program-Option 2**

O&M%	Growth%	Project	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	Total
100%	0%	Schultz Creek	500,000	-	-	-	-	-	-	-	-	-	\$ 500,000
100%	0%	Fanning Drive Wash - Lockett Road	100000	500,000	-	-	-	-	-	-	-	-	\$ 600,000
100%	0%	Cottage and Elden	-	100,000	300000	-	-	-	-	-	-	-	\$ 400,000
100%	0%	Fanning Drive Wash - Steve's Blvd Crossing	-	-	150,000	-	-	-	-	-	-	-	\$ 150,000
100%	0%	Spruce Avenue Wash - Linda Vista	-	-	150000	300,000	-	-	-	-	-	-	\$ 450,000
100%	0%	Bow and Arrow Wash	-	-	-	300000	600,000	600,000	-	-	-	-	\$ 1,500,000
100%	0%	<sup>2</sup> Steve's Boulevard Wash - Soliere Crossing	-	-	-	-	-	-	500,000	-	-	-	\$ 500,000
100%	0%	<sup>2</sup> West Phoenix	-	-	-	-	-	-	100,000	130,000	-	-	\$ 230,000
100%	0%	<sup>2</sup> Spruce Avenue Wash Dorth Inlet	-	-	-	-	-	-	-	270,000	-	-	\$ 270,000
100%	0%	<sup>2</sup> Hospital Hill	-	-	-	-	-	-	-	200,000	-	-	\$ 200,000
100%	0%	McMillan Mesa	-	-	-	-	-	-	-	-	330,000	-	\$ 330,000
100%	0%	<sup>2</sup> Shadow Mountain Phase II	-	-	-	-	-	-	-	-	100,000	-	\$ 100,000
100%	0%	<sup>2</sup> Smokerise	-	-	-	-	-	-	-	-	170,000	-	\$ 170,000
100%	0%	Dry Lake Watershed FWPP Maintenance	-	-	-	-	-	-	-	-	-	130,000	\$ 130,000
100%	0%		-	-	-	-	-	-	-	-	-	470,000	\$ 470,000
100%	0%		-	-	-	-	-	-	-	-	-	100,000	\$ 100,000
<b>Subtotal Stormwater Projects to be included in Rate and Fee Study</b>			<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 700,000</b>	<b>\$ 6,100,000</b>

<sup>1</sup> Projects with OCI < 50 have been removed- Not included in Street Repair Initiative

<sup>2</sup> These projects are part of OCI >50<70 - Not included in Street Repair Initiative

**Table A-8: Allocated Stormwater Capital Improvement Program-Option 3 -\$1M per year**

O&M%	Growth%	Project	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	Total
100%	0%	Schultz Creek	500,000	-	-	-	-	-	-	-	-	-	\$ 500,000
100%	0%	Fanning Drive Wash - Lockett Road	500,000	-	-	-	-	-	-	-	-	-	\$ 500,000
100%	0%	Cottage and Elden	-	400,000	-	-	-	-	-	-	-	-	\$ 400,000
100%	0%	Fanning Drive Wash - Steve's Blvd Crossing	-	150,000	-	-	-	-	-	-	-	-	\$ 150,000
100%	0%	Spruce Avenue Wash - Linda Vista	-	450,000	-	-	-	-	-	-	-	-	\$ 450,000
100%	0%	Bow and Arrow Wash	-	-	1000000	500,000	-	-	-	-	-	-	\$ 1,500,000
100%	0%	<sup>2</sup> Steve's Boulevard Wash - Soliere Crossing	-	-	-	500,000	-	-	-	-	-	-	\$ 500,000
100%	0%	<sup>2</sup> West Phoenix	-	-	-	-	230,000	-	-	-	-	-	\$ 230,000
100%	0%	<sup>2</sup> Spruce Avenue Wash Dorth Inlet	-	-	-	-	270,000	-	-	-	-	-	\$ 270,000
100%	0%	<sup>2</sup> Hospital Hill	-	-	-	-	500,000	-	-	-	-	-	\$ 500,000
100%	0%	<sup>2</sup> Shadow Mountain Phase II	-	-	-	-	-	800,000	-	-	-	-	\$ 800,000
100%	0%	McMillan Mesa	-	-	-	-	-	100,000	-	-	-	-	\$ 100,000
100%	0%	<sup>2</sup> Darleen Drive Drainage Improvements	-	-	-	-	-	100,000	-	-	-	-	\$ 100,000
100%	0%	Mobile Haven	-	-	-	-	-	-	300,000	-	-	-	\$ 300,000
100%	0%	U Heights and S Litzler Storm drains	-	-	-	-	-	-	30,000	-	-	-	\$ 30,000
100%	0%	Penstock Wash Crossings	-	-	-	-	-	-	570,000	-	-	-	\$ 570,000
100%	0%	N Sunset Drainage Improvements	-	-	-	-	-	-	100,000	-	-	-	\$ 100,000
100%	0%	Penstock Avenue Wash	-	-	-	-	-	-	-	1,000,000	1,000,000	-	\$ 2,000,000
100%	0%	Switzer Canyon Wash Lower Reach	-	-	-	-	-	-	-	-	-	900,000	\$ 900,000
100%	0%	Dry Lake Watershed FWPP Maintenance	-	-	-	-	-	-	-	-	-	100,000	\$ 100,000
<b>Subtotal Stormwater Projects to be included in Rate and Fee Study</b>			<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 10,000,000</b>

<sup>1</sup>Projects with OCI < 50 have been removed- Not included in Street Repair Initiative

<sup>2</sup>These projects are part of OCI >50<70

**Table A-9: Allocated Stormwater Capital Improvement Program-Option 4 - Rio de Flag plus \$400K Base**

O&M%	Growth%	Project	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	Total
100%	0%	Drip Projects	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,000,000
100%	0%	Rio De Flag Control Project	-	-	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	-	-	-	15,000,000
<b>Subtotal Stormwater Projects to be included in Rate and Fee Study</b>			<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 3,400,000</b>	<b>\$ 3,400,000</b>	<b>\$ 3,400,000</b>	<b>\$ 3,400,000</b>	<b>\$ 3,400,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 19,000,000</b>